

CHILDREN & FAMILY SERVICES DEPARTMENT

REVENUE BUDGET 2020/21

Net Budget 2019/20		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2020/21	Schools	Early Years	High Needs	Dedicated Schools Grant	LA Block
£		£	£	£	£	£	£	£	£	£	£	£
1,364,300	C&FS Directorate	1,258,410	105,890	0	1,364,300	0	1,364,300	18,500	44,230	153,950	216,680	1,147,620
1,760,650	C&FS Safeguarding	1,973,350	235,300	-48,000	2,160,650	-150,000	2,010,650	0	0	0	0	2,010,650
137,940	LSCB	271,030	149,800	-70,100	350,730	-212,790	137,940	0	0	0	0	137,940
1,898,590	Safeguarding, Improvement & QA	2,244,380	385,100	-118,100	2,511,380	-362,790	2,148,590	0	0	0	0	2,148,590
682,060	Asylum Seekers	339,320	1,092,740	0	1,432,060	0	1,432,060	0	0	0	0	1,432,060
3,207,780	C&FS Fostering & Adoption	4,236,100	803,680	-486,000	4,553,780	-666,000	3,887,780	0	0	0	0	3,887,780
29,651,080	C&FS Operational Placements	241,570	32,259,510	0	32,501,080	-100,000	32,401,080	0	0	0	0	32,401,080
1,990,910	Children in Care Service	2,196,450	524,450	0	2,720,900	-40,000	2,680,900	0	0	0	0	2,680,900
616,620	Education of Children in Care	813,990	246,100	-347,500	712,590	-95,970	616,620	0	0	0	0	616,620
36,148,450	Total Children in Care	7,827,430	34,926,480	-833,500	41,920,410	-901,970	41,018,440	0	0	0	0	41,018,440
11,050,620	Fieldwork locality Teams	11,242,670	649,080	-12,130	11,879,620	-29,000	11,850,620	0	0	0	0	11,850,620
1,128,600	Social Care Legal costs	123,200	1,005,400	0	1,128,600	0	1,128,600	0	0	0	0	1,128,600
12,179,220	Field Social Work	11,365,870	1,654,480	-12,130	13,008,220	-29,000	12,979,220	0	0	0	0	12,979,220
329,630	Practice Excellence Team	281,630	48,000	0	329,630	0	329,630	0	0	0	0	329,630
50,555,890	TOTAL CHILDRENS SOCIAL CARE	21,719,320	37,014,050	-963,720	57,769,650	-1,293,760	56,475,890	0	0	0	0	56,475,890
10,055,300	Children & Families Wellbeing Service	10,162,690	2,196,640	-742,990	11,616,340	-2,811,040	8,805,300	0	0	0	0	8,805,300
595,850	Education Sufficiency	926,250	42,900	-108,800	860,350	-264,500	595,850	391,500	0	0	391,500	204,350
35,650,200	C&FS 0-5 Learning	2,275,670	34,422,580	0	36,698,250	-500,900	36,197,350	0	34,655,830	1,202,070	35,857,900	339,450
275,080	C&FS 5-19 Learning	382,930	356,820	-70,680	669,070	-418,240	250,830	223,740	0	0	223,740	27,090
3,697,400	Inclusion	599,350	3,092,820	0	3,692,170	-150,000	3,542,170	0	0	2,622,060	2,622,060	920,110
67,670	Governor Development Services	152,900	113,950	-76,180	190,670	-123,000	67,670	0	0	0	0	67,670
1,164,170	Pupil Referral Unit	39,020	1,211,650	-36,500	1,214,170	0	1,214,170	0	0	1,091,650	1,091,650	122,520
40,854,520	Total Education Quality & Inclusion	3,449,870	39,197,820	-183,360	42,464,330	-1,192,140	41,272,190	223,740	34,655,830	4,915,780	39,795,350	1,476,840
66,118,990	C&FS SEN	1,479,270	75,058,030	-313,030	76,224,270	-372,410	75,851,860	0	0	74,774,190	74,774,190	1,077,670
2,437,220	C&FS Specialist Services to Vulnerable Groups	2,204,520	562,400	-35,000	2,731,920	-308,250	2,423,670	0	0	2,423,670	2,423,670	0
792,520	C&FS Psychology Service	1,452,980	45,350	-205,810	1,292,520	-200,000	1,092,520	0	0	0	0	1,092,520
4,336,860	C&FS Disabled Children Service	1,165,110	3,172,550	0	4,337,660	-800	4,336,860	0	0	0	0	4,336,860
1,755,050	C&FS HNB Development Programme	1,139,480	236,300	0	1,375,780	0	1,375,780	0	0	1,375,780	1,375,780	0
-5,674,770	High Needs Deficit	0	0	-10,530,810	-10,530,810	0	-10,530,810	0	0	-10,530,810	-10,530,810	0
69,765,870	Total SEND & Children with Disabilities	7,441,360	79,074,630	-11,084,650	75,431,340	-881,460	74,549,880	0	0	68,042,830	68,042,830	6,507,050
4,331,170	C&FS Admin & Committees	4,926,220	696,060	-872,930	4,749,350	0	4,749,350	8,570	273,790	143,120	425,480	4,323,870
499,200	C&FS Finance	0	509,100	0	509,100	0	509,100	509,100	0	0	509,100	0
1,489,900	C&FS Human Resources	0	1,534,900	0	1,534,900	-45,000	1,489,900	674,900	0	0	674,900	815,000
720,970	C &FS Commissioning & Planning	703,600	62,100	0	765,700	-44,730	720,970	0	0	0	0	720,970
127,610	C&FS Sub Transformation	436,210	1,400	0	437,610	0	437,610	0	0	0	0	437,610
7,168,850	Total Business Support and Commissioning	6,066,030	2,803,560	-872,930	7,996,660	-89,730	7,906,930	1,192,570	273,790	143,120	1,609,480	6,297,450
128,440,390	TOTAL EDUCATION & EARLY HELP	28,046,200	123,315,550	-12,992,730	138,369,020	-5,238,870	133,130,150	1,807,810	34,929,620	73,101,730	109,839,160	23,290,990
392,172,250	Total Individual Schools Budget	0	433,190,680	0	433,190,680	-15,458,410	417,732,270	417,857,000	0	-124,730	417,732,270	0
0	Dedicated Schools Grant Recoupment	0	-302,068,840	0	-302,068,840	302,068,840	0	0	0	0	0	0
2,378,700	Central Charges	0	2,285,220	0	2,285,220	0	2,285,220	1,434,690	210,850	639,680	2,285,220	0
-499,866,660	Dedicated Schools Grant	0	0	0	0	-530,073,330	-530,073,330	-421,118,000	-35,184,700	-73,770,630	-530,073,330	0
-105,315,710	TOTAL DSG ITEMS	0	133,407,060	0	133,407,060	-243,462,900	-110,055,840	-1,826,310	-34,973,850	-73,255,680	-110,055,840	0
75,044,870	TOTAL CHILDREN & FAMILY SERVICES	51,023,930	293,842,550	-13,956,450	330,910,030	-249,995,530	80,914,500	0	0	0	0	80,914,500

ADULTS AND COMMUNITIES**REVENUE BUDGET 2020/21**

Net Budget 2019/20		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Budget 2020/21
£		£	£	£	£	£	£
	Care Pathway - East Locality						
467,400	Heads of Service & Lead Practitioners (E)	467,120	98,600	-42,000	523,720	0	523,720
1,947,740	Working Age Adults Team (E)	2,145,950	84,920	-5,180	2,225,690	-258,820	1,966,870
2,182,590	Older Adults Team (E)	2,974,460	79,450	0	3,053,910	-616,740	2,437,170
1,336,130	Review Teams	1,913,640	69,560	-60,050	1,923,150	-577,480	1,345,670
2,685,280	Safeguarding, DOLS and Court of Protection	1,791,180	1,396,250	-126,870	3,060,560	-376,690	2,683,870
8,619,140	TOTAL	9,292,350	1,728,780	-234,100	10,787,030	-1,829,730	8,957,300
	Care Pathway - West Locality						
-206,870	Heads of Service & Lead Practitioners (W)	460,830	240,760	-102,320	599,270	-806,140	-206,870
3,381,130	Working Age Adults Team (W)	3,376,980	147,270	-47,380	3,476,870	-114,500	3,362,370
2,946,240	Older Adults Team (W)	2,996,110	88,010	0	3,084,120	-248,220	2,835,900
1,312,520	Countywide Services	1,519,230	259,520	0	1,778,750	-374,010	1,404,740
7,433,020	TOTAL	8,353,150	735,560	-149,700	8,939,010	-1,542,870	7,396,140
	Direct Services						
474,090	Direct Services Managers	560,400	5,850	0	566,250	0	566,250
4,959,180	Supported Living, Residential and Short Breaks	4,535,190	219,850	0	4,755,040	-4,000	4,751,040
2,807,710	CLC / Day Services	2,469,390	181,670	-73,300	2,577,760	-54,500	2,523,260
309,080	Shared Lives Team	299,410	43,040	0	342,450	0	342,450
4,783,420	Reablement (HART) & Crisis Response	5,441,380	602,890	0	6,044,270	-1,330,000	4,714,270
1,419,900	Occupational Therapy	1,460,660	61,700	0	1,522,360	-43,400	1,478,960
1,662,880	Aids, Adaptations and Assistive Technology	521,670	1,891,860	0	2,413,530	-750,650	1,662,880
70,260	Direct Services Review	23,290	143,510	0	166,800	-17,790	149,010
16,486,520	TOTAL	15,311,390	3,150,370	-73,300	18,388,460	-2,200,340	16,188,120
	Early Intervention & Prevention						
794,620	Extra Care	0	794,620	0	794,620	0	794,620
72,190	Eligible Services	0	96,000	0	96,000	0	96,000
299,150	Secondary (e.g. Carers & Community Assessments)	0	1,300,180	-344,170	956,010	-668,580	287,430
159,010	Tertiary (e.g. Advocacy)	0	730,010	-220,000	510,010	-295,400	214,610
1,324,970	TOTAL	0	2,920,810	-564,170	2,356,640	-963,980	1,392,660
	Strategic Services						
178,600	Heads of Strategic Services	178,770	1,700	0	180,470	0	180,470
1,829,580	Business Support	1,572,870	281,950	-34,970	1,819,850	0	1,819,850
1,129,210	Community Care Finance	1,266,790	82,150	-26,870	1,322,070	-220,000	1,102,070
401,550	IT & Information Support	351,570	69,730	0	421,300	0	421,300
1,612,070	Commissioning & Quality	2,373,270	150,170	-230,050	2,293,390	-680,760	1,612,630
5,151,010	TOTAL	5,743,270	585,700	-291,890	6,037,080	-900,760	5,136,320
	Demand Led Commissioned Services						
60,544,600	Residential & Nursing Care	0	92,602,000	0	92,602,000	-37,095,150	55,506,850
1,631,680	Shared Lives Residential	0	1,631,670	0	1,631,670	0	1,631,670
16,190,710	Supported Living	0	18,073,820	0	18,073,820	0	18,073,820
17,654,340	Home Care	0	18,136,320	0	18,136,320	0	18,136,320
39,049,170	Direct Cash Payments	0	39,774,060	0	39,774,060	-1,162,000	38,612,060
5,284,380	Community Life Choices (CLC)	0	5,255,460	0	5,255,460	0	5,255,460
535,750	Shared lives - CLC	0	535,750	0	535,750	0	535,750
-21,306,410	Community Income	0	0	0	0	-21,510,010	-21,510,010
119,584,220	TOTAL	0	176,009,080	0	176,009,080	-59,767,160	116,241,920
-17,180,060	Better Care Fund (Balance)	313,050	6,110,400	0	6,423,450	-24,578,250	-18,154,800
698,320	Department Senior Management	760,400	221,650	-167,560	814,490	0	814,490
142,117,140	TOTAL ASC	39,773,610	191,462,350	-1,480,720	229,755,240	-91,783,090	137,972,150
	Communities and Wellbeing						
2,048,700	Libraries	2,176,380	289,810	-6,700	2,459,490	-589,100	1,870,390
855,460	Collections & Learning Hub	1,119,330	349,500	-9,000	1,459,830	-601,000	858,830
831,750	Museums & Heritage	767,520	353,970	-37,000	1,084,490	-343,060	741,430
909,010	Libraries Support Resources	39,790	820,520	0	860,310	-7,700	852,610
469,660	C&W Senior Management	396,650	9,700	-8,000	398,350	-23,400	374,950
358,100	Participation	330,010	81,750	-5,000	406,760	0	406,760
-12,280	Externally Funded Projects	178,350	213,820	0	392,170	-392,170	0
0	Adult Learning	4,268,530	887,150	-330,950	4,824,730	-4,824,730	0
-89,420	C&W Efficiencies	0	6,000	0	6,000	0	6,000
5,370,980	TOTAL C&W	9,276,560	3,012,220	-396,650	11,892,130	-6,781,160	5,110,970
147,488,120	TOTAL ADULTS & COMMUNITIES	49,050,170	194,474,570	-1,877,370	241,647,370	-98,564,250	143,083,120

PUBLIC HEALTH DEPARTMENT**REVENUE BUDGET 2020/21**

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
-24,215,000	Public Health Ring-Fenced Grant	0	0	0	0	-24,705,300	-24,705,300
	Department						
1,569,530	Public Health Leadership	1,505,440	526,750	-158,590	1,873,600	-250,530	1,623,070
723,650	Local Area Co-ordination	794,060	45,800	0	839,860	0	839,860
578,770	Quit Ready	324,600	245,000	0	569,600	0	569,600
141,550	First Contact Plus	427,150	2,000	-7,500	421,650	-159,300	262,350
268,700	Other Public Health Services	0	197,210	0	197,210	0	197,210
293,480	Programme Delivery	303,690	391,750	0	695,440	0	695,440
1,326,890	Public Health Advice	0	1,041,890	0	1,041,890	0	1,041,890
240,760	Domestic Abuse	0	356,760	0	356,760	0	356,760
170,000	Weight Management Service	284,750	78,700	0	363,450	0	363,450
8,825,010	0-19 Childrens Public Health	0	8,118,770	0	8,118,770	0	8,118,770
	Sexual Health						
3,842,360	Sexual Health	0	4,095,220	0	4,095,220	-140,000	3,955,220
543,000	NHS Health Check programme	0	504,300	0	504,300	0	504,300
4,114,450	Substance Misuse	0	4,125,190	0	4,125,190	-111,860	4,013,330
	Physical Activity and Obesity						
1,141,950	Physical Activity	0	1,110,950	0	1,110,950	0	1,110,950
443,000	Obesity Programmes	0	200,000	0	200,000	0	200,000
127,300	Health Protection	0	115,000	0	115,000	-1,500	113,500
85,000	Tobacco Control	0	75,000	0	75,000	0	75,000
10	Leicester-Shire and Rutland Sport	1,055,680	1,442,420	-1,381,470	1,116,630	-1,116,630	0
220,410	TOTAL PUBLIC HEALTH	4,695,370	22,672,710	-1,547,560	25,820,520	-26,485,120	-664,600

ENVIRONMENT & TRANSPORT DEPARTMENT**REVENUE BUDGET 2020/21**

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
HIGHWAYS & TRANSPORTATION							
Development & Growth							
651,200	Development & Growth management	722,000	27,200	0	749,200	0	749,200
	H & T Commissioning						
1,400,350	Staffing & Admin	4,049,820	843,580	-2,202,600	2,690,800	-1,039,100	1,651,700
-331,500	Road Safety	435,100	703,400	-422,800	715,700	-172,200	543,500
-100	Speed Awareness	187,800	1,704,500	404,000	2,296,300	-2,296,400	-100
284,000	Sustainable Travel	0	285,000	0	285,000	-1,000	284,000
9,900	Midlands Highways Alliance	229,900	164,700	-384,700	9,900	0	9,900
400,000	HS2	381,700	30,300	0	412,000	-12,000	400,000
	H & T Network management						
676,710	Staffing & Admin	3,695,030	610,070	-968,700	3,336,400	-2,228,600	1,107,800
1,278,200	Traffic Controls	0	1,353,200	0	1,353,200	-75,000	1,278,200
0	Civil Parking Enforcement	0	1,501,300	0	1,501,300	-1,501,300	0
H & T Operations							
138,050	H & T Operations management	342,600	246,200	-299,700	289,100	0	289,100
	Highways design and delivery						
1,917,990	Staffing, Admin. & Depot Overhead Costs	9,010,440	1,342,200	-4,312,640	6,040,000	-2,822,500	3,217,500
3,867,000	Environmental Maintenance	1,514,000	3,105,000	0	4,619,000	-72,000	4,547,000
2,687,900	Street Lighting Maintenance	0	2,744,200	0	2,744,200	-56,300	2,687,900
1,733,000	Reactive Maintenance (Structural & Safety)	495,500	1,737,500	0	2,233,000	0	2,233,000
1,629,100	Winter Maintenance	0	1,629,100	0	1,629,100	0	1,629,100
-3,416,000	Capital revenue Switch		2,295,000	-1,797,000	498,000		498,000
	Transport Operations						
1,432,800	Staffing & Admin	2,868,900	823,400	-2,001,300	1,691,000	-193,200	1,497,800
10,914,980	Special Education Needs	0	13,913,600	0	13,913,600	-146,700	13,766,900
3,464,700	Mainstream School Transport	0	4,025,300	0	4,025,300	-560,600	3,464,700
3,822,620	Social Care Transport	0	4,270,700	0	4,270,700	-440,000	3,830,700
185,000	Fleet Transport	4,036,700	1,610,100	-5,350,000	296,800	-111,800	185,000
4,977,600	Concessionary Travel & Joint Arrangements	0	14,533,500	0	14,533,500	-9,555,900	4,977,600
2,029,200	Public Bus Services	0	3,602,800	-337,400	3,265,400	-1,176,200	2,089,200
48,900	Blue Badge	0	243,900	0	243,900	-195,000	48,900
39,801,600	TOTAL	27,969,490	63,345,750	-17,672,840	73,642,400	-22,655,800	50,986,600
ENVIRONMENT & WASTE MANAGEMENT							
397,500	E & W management branch management	395,000	2,500	0	397,500	0	397,500
	Environment and Waste commissioning						
1,426,800	Staffing & Admin	1,287,800	410,200	-87,200	1,610,800	-14,000	1,596,800
334,000	Initiatives	0	706,900	-183,600	523,300	-139,300	384,000
60,000	Recycling & Reuse Credits	0	60,000	0	60,000	0	60,000
	Waste management delivery						
287,500	Staffing & Admin	403,600	3,900	0	407,500	-20,000	387,500
7,536,000	Landfill	0	7,686,000	0	7,686,000	0	7,686,000
9,569,000	Treatment Contracts	0	9,320,000	0	9,320,000	0	9,320,000
1,914,000	Dry Recycling	0	2,632,000	0	2,632,000	-698,000	1,934,000
1,650,000	Composting Contracts	0	1,575,000	0	1,575,000	0	1,575,000
3,299,400	Recycling & Household Waste Sites	2,672,400	1,275,100	-45,000	3,902,500	-599,100	3,303,400
2,119,500	Haulage & Waste Transfer	111,000	1,998,500	0	2,109,500	0	2,109,500
0	WEEE	0	0	0	0	-30,000	-30,000
-1,378,000	Income	0	32,000	0	32,000	-1,460,000	-1,428,000
27,215,700	TOTAL	4,869,800	25,702,100	-315,800	30,256,100	-2,960,400	27,295,700
DEPARTMENTAL AND BUSINESS MANAGEMENT							
1,666,000	Management & Admin	1,757,600	177,500	-18,100	1,917,000	-6,000	1,911,000
508,200	Departmental Costs	0	490,700	-7,500	483,200	0	483,200
2,174,200	TOTAL	1,757,600	668,200	-25,600	2,400,200	-6,000	2,394,200
69,191,500	TOTAL ENVIRONMENT & TRANSPORT	34,596,890	89,716,050	-18,014,240	106,298,700	-25,622,200	80,676,500

CHIEF EXECUTIVE'S DEPARTMENT**REVENUE BUDGET 2020/21**

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
	DEMOCRATIC SERVICES, ADMIN & CIVIC AFFAIRS						
1,413,980	Democratic Services and Administration	1,310,590	118,230	0	1,428,820	-69,830	1,358,990
114,000	Subscriptions	0	114,000	0	114,000	0	114,000
164,870	Civic Affairs	30,110	140,760	0	170,870	-6,000	164,870
1,692,850	TOTAL	1,340,700	372,990	0	1,713,690	-75,830	1,637,860
2,342,430	LEGAL SERVICES	3,351,400	161,500	-690,470	2,822,430	-465,000	2,357,430
	STRATEGY AND BUSINESS INTELLIGENCE						
1,233,730	Business Intelligence	1,995,710	118,270	-445,300	1,668,680	-319,950	1,348,730
566,070	Economic Growth	554,520	247,000	-111,100	690,420	-124,350	566,070
1,632,010	Policy and Communities	685,080	1,508,590	-87,450	2,106,220	-399,260	1,706,960
421,480	Management and Administration	416,680	4,850	0	421,530	0	421,530
0	Growth Unit	566,380	156,260	-222,640	500,000	0	500,000
3,853,290	TOTAL	4,218,370	2,034,970	-866,490	5,386,850	-843,560	4,543,290
283,120	EMERGENCY MANGEMENT AND RESILLIENCE	550,390	44,230	0	594,620	-311,530	283,090
	REGULATORY SERVICES						
1,486,490	Trading Standards	1,703,990	214,840	-130,000	1,788,830	-230,200	1,558,630
992,770	Coroners	187,560	954,600	0	1,142,160	-51,500	1,090,660
-160,270	Registrars	980,020	84,710	0	1,064,730	-1,200,000	-135,270
2,318,990	TOTAL	2,871,570	1,254,150	-130,000	3,995,720	-1,481,700	2,514,020
448,880	PLANNING SERVICES	939,250	171,160	-18,300	1,092,110	-653,230	438,880
30,880	DEPARTMENTAL ITEMS	37,290	800,850	-807,260	30,880	0	30,880
10,970,440	TOTAL CHIEF EXECUTIVES	13,308,970	4,839,850	-2,512,520	15,636,300	-3,830,850	11,805,450

CORPORATE RESOURCES DEPARTMENT

REVENUE BUDGET 2020/21

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
Strategic Finance, Assurance, Property & EMSS							
2,856,750	Strategic Property	1,871,990	1,879,320	-547,730	3,203,580	-285,950	2,917,630
2,461,210	Strategic Finance	2,971,090	152,640	-498,590	2,625,140	-161,410	2,463,730
1,177,210	Care Finance	919,290	303,650	0	1,222,940	-33,270	1,189,670
391,900	Internal Audit	873,560	15,650	-39,000	850,210	-460,500	389,710
1,834,570	Insurance	269,500	4,303,090	-995,420	3,577,170	-2,064,990	1,512,180
118,000	Corporate Projects	0	23,100	-51,000	-27,900	0	-27,900
-708,860	CAIF Industrial Properties	0	1,377,100	0	1,377,100	-2,086,000	-708,900
10	Corporate Asset Investment Fund	299,890	772,960	-1,130,650	-57,800	-2,342,230	-2,400,030
-485,750	CAIF County Farms	0	727,750	0	727,750	-1,223,500	-495,750
0	Pensions	1,297,870	4,300	-1,302,200	-30	0	-30
1,404,380	EMSS	4,472,740	2,150,410	-1,415,770	5,207,380	-3,803,010	1,404,370
9,049,420	Total Director of Finance	12,975,930	11,709,970	-5,980,360	18,705,540	-12,460,860	6,244,680
People, Information & Technology and Transformation							
1,272,070	Human Resources	1,418,400	55,620	-173,050	1,300,970	-30,000	1,270,970
420,260	Health & Safety	482,410	51,300	-109,710	424,000	0	424,000
199,640	Trade Union	192,450	0	0	192,450	0	192,450
1,365,760	Learning & Development	805,020	872,090	-139,190	1,537,920	-175,000	1,362,920
1,024,240	Commissioning Support Unit	1,178,800	33,950	-130,000	1,082,750	-25,000	1,057,750
10,226,500	Information & Technology	6,927,380	4,233,380	-934,450	10,226,310	-6,000	10,220,310
1,330,820	Transformation Unit	4,154,150	1,123,480	-3,823,710	1,453,920	-151,930	1,301,990
15,839,290	Total Corporate Services	15,158,610	6,369,820	-5,310,110	16,218,320	-387,930	15,830,390
Customer & Property Services (excl trading)							
1,991,340	Customer Service Centre	2,625,840	-95,730	-214,500	2,315,610	-26,850	2,288,760
1,480,460	Business Support	897,770	183,150	-129,660	951,260	-13,600	937,660
0	CR Management	606,600	13,550	-33,000	587,150	0	587,150
955,870	Marketing and Communications	1,163,640	234,370	-409,270	988,740	-9,300	979,440
1,129,970	County Hall	268,190	1,539,010	-38,000	1,769,200	-631,820	1,137,380
739,300	C&F, A&C, R&HW and Other Sites	3,550	795,370	0	798,920	-32,000	766,920
1,062,290	Library & Community Premise Costs	0	1,098,340	0	1,098,340	0	1,098,340
155,000	Vacant properties and unattached land	0	275,320	0	275,320	-122,000	153,320
808,620	Facilities Mgmt Premises Support	949,980	100,630	-156,000	894,610	0	894,610
435,850	Property Services Business Support	423,560	13,010	0	436,570	0	436,570
132,790	Postal Services	102,310	53,710	-28,770	127,250	0	127,250
65,260	Traveller Services	224,670	56,920	-15,000	266,590	-198,360	68,230
579,730	Supported Employment	560,610	20,000	0	580,610	0	580,610
2,300,000	Major Condition Improvement Works	0	3,750,000	-1,450,000	2,300,000	0	2,300,000
11,836,480	Total Customer & Property Services	7,826,720	8,037,650	-2,474,200	13,390,170	-1,033,930	12,356,240
-943,090	LTS Catering & School Food	10,770,680	7,523,350	-7,036,800	11,257,230	-12,166,680	-909,450
-786,390	LTS Professional Services	1,948,790	415,960	-175,370	2,189,380	-2,954,390	-765,010
381,720	LTS Property	2,850,920	2,255,120	-3,578,800	1,527,240	-1,321,050	206,190
-248,020	LTS Beaumanor	1,178,260	582,530	-170,000	1,590,790	-1,790,790	-200,000
30	LTS Music Service	1,274,180	727,820	0	2,002,000	-2,002,000	0
-294,920	LTS Infrastructure	212,230	66,860	-50,000	229,090	-186,640	42,450
-1,890,670	Total Commercial Services	18,235,060	11,571,640	-11,010,970	18,795,730	-20,421,550	-1,625,820
9,945,810	Total Customer & Commercial Services	26,061,780	19,609,290	-13,485,170	32,185,900	-21,455,480	10,730,420
34,834,520	TOTAL CORPORATE RESOURCES	54,196,320	37,689,080	-24,775,640	67,109,760	-34,304,270	32,805,490

CORPORATE & CENTRAL ITEMS**REVENUE BUDGET 2020/21**

Net Budget 2019/20 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2020/21 £
	CORPORATE						
-2,285,000	DSG (Central Dept recharges)	0	0	0	0	-2,285,000	-2,285,000
	CORPORATE SAVINGS						
-250,000	Review of key supplier contracts	0	-250,000	0	-250,000	0	-250,000
-50,000	ICT implementation of digital initiatives	0	-100,000	0	-100,000	0	-100,000
-300,000		0	-350,000	0	-350,000	0	-350,000
0	MTFS RISKS CONTINGENCY	0	4,000,000	0	4,000,000	0	4,000,000
	CONTINGENCY FOR INFLATION/ LIVING WAGE *						
-2,500,000		5,500,000	10,800,000	0	16,300,000	0	16,300,000
-5,085,000	TOTAL CORPORATE BUDGETS	5,500,000	14,450,000	0	19,950,000	-2,285,000	17,665,000
	CENTRAL ITEMS						
22,600,000	FINANCING OF CAPITAL	0	22,299,000	-54,000	22,245,000	-3,045,000	19,200,000
31,360,000	REVENUE FUNDING OF CAPITAL	0	23,900,000	0	23,900,000	0	23,900,000
6,600,000	REVENUE FUNDING OF CAPITAL - use of Business Rates Pilot additional income	0	0	0	0	0	0
	CENTRAL EXPENDITURE						
1,750,000	Pensions (pre LGR /LGR)	0	1,700,000	0	1,700,000	0	1,700,000
1,192,000	Members Expenses & Support etc	87,700	1,104,300	0	1,192,000	0	1,192,000
296,000	Flood Defence Levies	0	296,000	0	296,000	0	296,000
200,000	Elections	0	200,000	0	200,000	0	200,000
-627,000	Financial Arrangements	0	225,000	-228,000	-3,000	-665,000	-668,000
2,811,000		87,700	3,525,300	-228,000	3,385,000	-665,000	2,720,000
	CENTRAL GRANTS AND OTHER INCOME						
-2,800,000	Bank & Other Interest	0	0	0	0	-2,800,000	-2,800,000
-3,746,000	New Homes Bonus Grant	0	0	0	0	-3,747,000	-3,747,000
-2,414,000	Adult Social Care - Winter Pressures Grant (2020/21 net of £1m used for A&C exp.)	0	0	0	0	-1,413,000	-1,413,000
-4,124,000	Adult and Children's Social Care Support Grant	0	0	0	0	-4,124,000	-4,124,000
-11,353,000	Improved Better Care Fund	0	0	0	0	-11,353,000	-11,353,000
0	Spring Budget - additional IBCF (2019/20 £3.4m & 2020/21 £2.5m used for A&C exp.)	0	0	0	0	-904,000	-904,000
0	Social Care Grant - new 2020/21	0	0	0	0	-8,900,000	-8,900,000
-24,437,000		0	0	0	0	-33,241,000	-33,241,000
38,934,000	TOTAL CENTRAL ITEMS	87,700	49,724,300	-282,000	49,530,000	-36,951,000	12,579,000

* 2019/20 contingency overdrawn, following transfers to Departmental budgets

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